

Growing Sunday Print Circulation in 2015

Dick Fuller, Director of Circulation Tom Zeller, Audience & Revenue Development Manager Katelin Reinhart, Circulation Sales & Retention Manager



"Do or Do Not, there is no try."



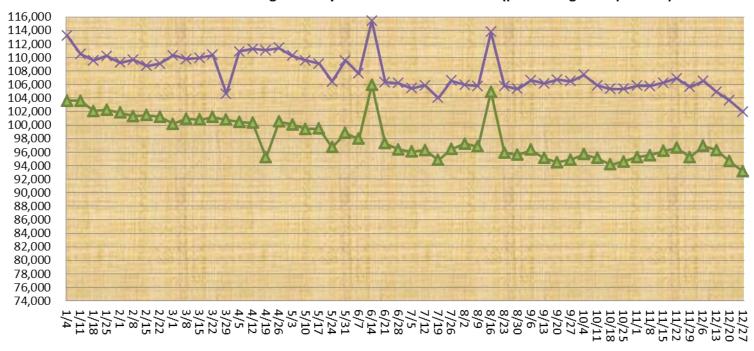


- As we were eliminating print, and building digital, we conducted focus groups.
- We learned a lot about print, and it's relevance to both our subs and nonsubs alike.
- Question: Were we "contributing to our own demise?"



Where We Were

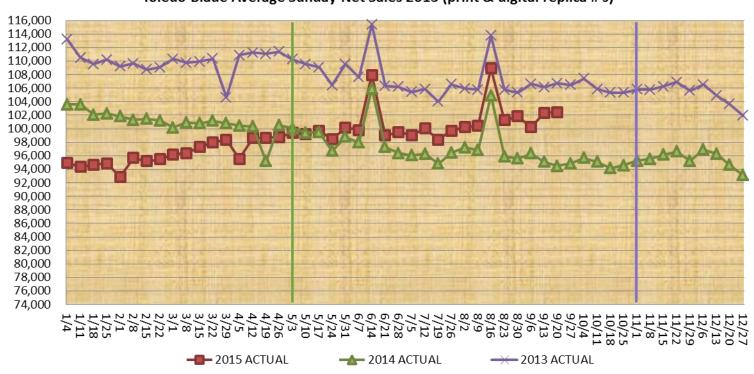
Toledo Blade Average Sunday Net Sales: 2014 & 2015 (print & digital replica #'s)





Where Are Going

Toledo Blade Average Sunday Net Sales 2015 (print & digital replica #'s)





- Staff
- Acquisition Strategy
- Retention Strategy
- Audience Engagement Strategy
- AAM Qualified Strategy
- Marketing Strategy



Staff Redeployment

- Goal: to redeploy staff to give the department more firepower on the sales side.
- An operations management retirement was repurposed and filled on the sales side.
- Phase II: supervisors who had a lot of work move with our outsourcing of production will begin getting more involved in SC sales efforts





- Email Marketing
 - Targeted Queries
 - Buttons
 - Prepopulated Forms
 - Increase Conversion Rates
 - Responsive Design

Acquisition Strategy Email Marketing

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Acquisition Strategy Telemarketing to Cell Phones

- Outsourced Manual dialing to cell phones in our market
- Over 1,400 Paid In Advanced orders
- All orders in our top 22 pre-print buy zips
- YTD Margin: 28.8%

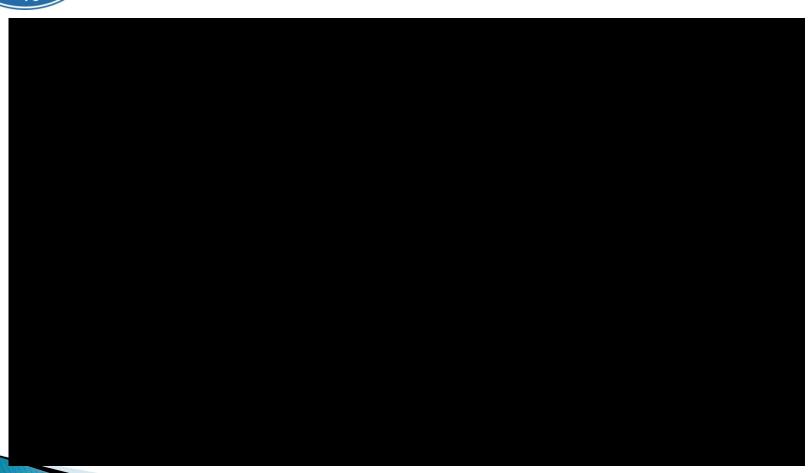


Acquisition Strategy Kiosk

- Average 100+ PIA orders a week
- Kiosk Thursday-Sunday
- Leverage the camper at special events
- New retail outlets such as Menards and Dollar Tree



see the video at https://www.youtube.com/watch?v=9LQcHNNPOAA





50 mb high speed internet









PACKAGE PRICING

NEW SUBSCRIBER RATES

2 YEAR COMMITMENT



Buckeye1 customers pay **\$50 per month** for the first year, \$65 per month the second year with an activation fee of \$50. iPad included.

1 YEAR COMMITMENT



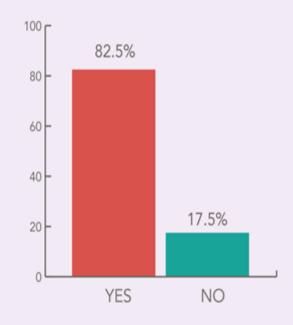
Buckeye1 customers pay \$65 per month with an activation fee of \$150, iPad included.

NO COMMITMENT



Buckeye1 customers pay \$80 per month with an activation fee of \$250. iPad included.

WOULD YOU RECOMMEND BUCKEYE1 TO A FRIEND?





BUCKEYE1 SUBSCRIBERS

NEW TO THE BLADE

91%

NEW TO BUCKEYE CABLESYSTEM

30%

BUCKEYE CABLESYSTEM

18%

1,859

Buckeye1 Monthly Subscribers (average)

17,000

New Subscribers to Buckeye1

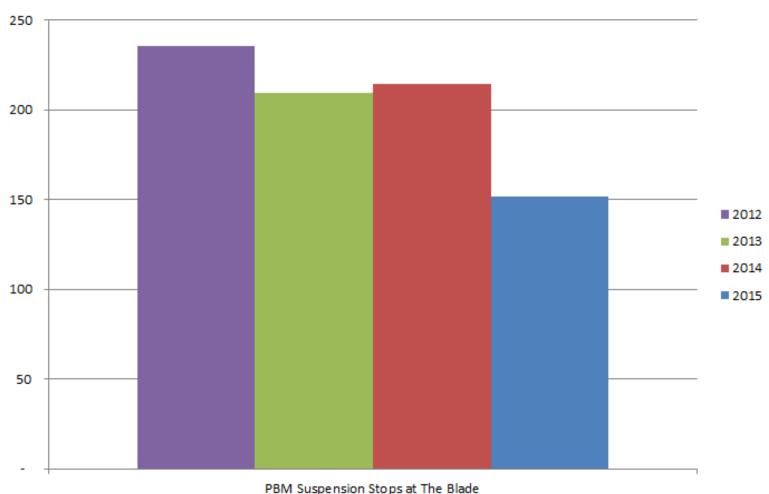




Along with Apple we are facilitating partnerships in other markets much like the program we did in Toledo. We are launching newspapers with or without cable providers.



Retention Strategy The Goal: Reduce PBM stops





Retention Strategy TCN Dialing

- Start/Restart Verification
- CC expiration calls
- Reminder calls at 6 points from -42 days to +60 days from expiration
- Final "tomorrow is your last day" call



Retention Strategy Automated Email Campaigns

- Start/Restart Verification
- "Renew at a still discounted rate"
- Upgrades*
- EZPay*



Audience Engagement

All Access

- Print gives you all access digitally, plus access to reader only events and giveaways
- Plus access to the Washington Post Digital Subscription

Blade Rewards

- Weekly Contests and ticket giveaways
- Summer Campaign: Win a Camper



Audience Engagement

Convert Print Subs to Digital

3 Steps To Getting The Most From Your Subscription





All Access Membership

Activate at theblade.com/activate



App Store or Google Play

3 SIGN UP



Blade Rewards

Sign Up at Blade Rewards toledobladerewards.com

All Access Members get free unlimited access to toledoblade.com and eBlade, plus invitations to member-only events and giveaways









- 70/30 Rule
- Samples
- Retail/Business
- NIE*
- What is the Goal?



- Billboards
- Social Media
- TMC



Marketing Strategy

Billboards

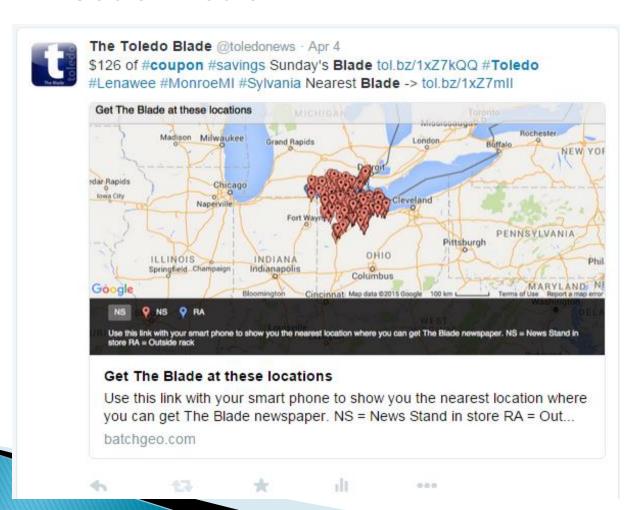
\$100 in coupon savings this Sunday!

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Marketing Strategy

Social Media





Marketing Strategy

TMC

More than \$230* in coupon savings every Sunday!

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*2013 average coupon savings on Sunday.

The paper that pays for itself.

THE BLADE





Any Questions?